



Departmental Budget Monitoring Checklist

Budget Setup & Baseline Verification

Ensure the approved annual budget is correctly uploaded, categorized, and aligned with the current fiscal period's cost centers.

Budget Period Start Date

Budget Period End Date

Target Department

- ☐ Marketing
- ☐ Operations
- ☐ Sales
- ☐ Human Resources
- ☐ IT / Engineering
- ☐ Finance

Total Approved Budget Amount

Enter a number...

Verified Cost Centers

- ☐ Personnel Costs
- ☐ Software & Subscriptions
- ☐ Travel & Entertainment
- ☐ Office Supplies
- ☐ Marketing Spend
- ☐ Capital Expenditures

Approved Budget Master Document

 Upload File

Verification Notes & Discrepancy Comments

Write something...

Budget Controller Approval

Monthly Variance Analysis

Compare actual expenditures against the budgeted amounts to identify significant discrepancies or overspends.

Analysis Period

Enter date...

Total Budgeted Amount

Enter a number...

Total Actual Expenditure

Enter a number...

Variance Amount

Enter a number...

Variance Status

☐ Favorable

☐ Unfavorable

Root Cause of Variance

Write something...

Supporting Financial Reports

 Upload File

Department Head Approval

Expense Tracking & Categorization

Review all incoming invoices and transactions to ensure they are coded to the correct GL accounts and department codes.

Transaction Date

Enter date...

Vendor Name

Write something...

Transaction Amount

Enter a number...

GL Account Category

- ☐ Travel & Entertainment
- ☐ Office Supplies
- ☐ Software & Subscriptions
- ☐ Marketing & Advertising
- ☐ Professional Services
- ☐ Utilities & Rent

Budget Impact Flags

- ☐ Over Budget
- ☐ Unexpected Expense
- ☐ Recurring Cost
- ☐ One-time Cost

Receipt or Invoice Attachment

 Upload File

Expense Justification/Notes

Write something...

Forecast & Re-forecasting Review

Update end-of-period projections based on current spending trends and adjust future month estimates accordingly.

Forecast Review Date

Enter date...

Projected End-of-Year Spend

Enter a number...

Forecast Accuracy Status

- ☐ On Track
- ☐ At Risk
- ☐ Significant Variance

Notes on Forecast Adjustments

Write something...

Updated Forecast Spreadsheet

 Upload File

Department Head Approval

Variance Explanation & Documentation

Document detailed justifications for all material variances (favorable or unfavorable) to support management reviews.

Review Date

Variance Severity

- ☐ Low
- ☐ Medium
- ☐ High
- ☐ Critical

Variance Amount

Root Cause Analysis

Corrective Action Plan

Supporting Evidence (Invoices/Receipts)

 Upload File

Department Head Approval

Commitment & Accrual Review

Identify pending purchase orders, unbilled liabilities, and necessary month-end accruals that impact the budget.

Review Period End Date

Total Outstanding Purchase Orders Value

Unprocessed Commitments Identified

- ☐ Open Purchase Orders
- ☐ Uninvoiced Deliveries
- ☐ Signed Contracts/SOWs
- ☐ Pending Requisitions

Description of Necessary Accruals

Supporting Documentation (Invoices/Contracts)

 Upload File

Department Head Approval

Budget Reallocation & Transfer Approval

Process and document any approved transfers of funds between budget lines or cost centers.

Transfer Reference Number

Source Cost Center

Destination Cost Center

Transfer Amount

Reason for Reallocation

Write something...

Effective Date of Transfer

Enter date...

Approval Status

- ☐ Pending Approval
- ☐ Approved
- ☐ Rejected

Supporting Documentation (e.g., Approval Email/Form)

 Upload File

Department Head Approval

Reporting & Stakeholder Communication

Distribute finalized budget performance reports to department heads and senior management for review.

Report Distribution Date

Enter date...

Report Recipient

- ☐ Department Head
- ☐ Finance Director
- ☐ CFO
- ☐ Operations Manager

Distribution Channels

- ☐ Email
- ☐ Work OS Dashboard
- ☐ Management Meeting
- ☐ Shared Drive/Cloud Folder

Final Budget Variance Report

 Upload File

Summary of Key Insights

Write something...

Reviewer Approval